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Barnet Health and Wellbeing Strategy - Phase 2 Implementation Plan

HWBS Key Area	Project Activity	Lead	Start Date	Finish Date	Status as of Sept 2023	Sept 2023 Progress Report
Key Area 1	Development of Health Impact Assessment (HIA) Implementation plan	Public Health Strategist	Sep-22	Sep-23	On target to be achieved by target date	The draft of Health Impact Assessment guidance is currently with Local Authority Planning team, and should be agreed and circulated by September 2023. The next stage of the development will start, particularly on how to incorporate into future Local Plan (which lays out the wider plan for development in the borough) and planning processes more widely. Propose new action focussing on implementation and its results in the Year 3 implementation plan.
Key Area 1	Become a dementia friendly borough	Senior Public Health Strategist	Sep-21	Sep-23	Completed	Barnet has been recognised as working towards Dementia Friendly status by the Alzheimer's Society. The Dementia Friendly Partnership continues to ensure that work in Barnet progresses. 14 sites in the borough have now achieved Dementia Friendly status, and more than 15,000 Dementia Friends are registered in the borough.
Key Area 1	Work with partners like 'Drink Coach' to embed preventative services for higher risk drinkers	Senior Public Health Strategist	Sep-22	Aug-24	On target to be achieved by target date	This service has been recommissioned, with the communications approach to be refreshed to increase the reach and usage of the site further.
Key Area 1	Develop a strategic approach and work with businesses to make every Highstreet in the borough healthy	Public Health Strategist/Engagement Officer	Sep-22	Aug-23	On target to be achieved by target date	As of 26th July, 106 business and non business venues (e.g. libraries, community centres) have now signed up to the Healthy High Streets programme. We have published the business map on-line, and engagement continues with councillors, local businesses, with town centres and early help teams to start embedding the scheme into Business as Usual. A comms campaign has also taken place this summer, with the results expected soon.
Key Area 1	Identify and bid for different funding opportunities available	All	Sep-21	Sep-25	On target to be achieved by target date	One further application has been made in the last six months by the Barnet Borough Partnership (as part of a five borough consortium) to the Royal Free Charity for work to support cancer prevention and cancer screening uptake. This is on top of the four successful bids made during the strategy period so far. Funding opportunities continue to be reviewed to support delivery. [Rough Sleeping Grant, dependent on how we perform. Supplementary Grant - fixed for next three years 22/23 first year 2023/24 390k, 2024/25 increase again]

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Key Area 1	Deliver action plan for Make Every Contact Count (MECC)	Public Health Officer	Sep-22	Sep-23	Delayed achievement by target date	<p>Barnet MECC Steering Group continues to meet on a quarterly basis. The reviewing and updating of MECC factsheets is an ongoing piece of work. New factsheets for Cost of living, Damp & Mould and Healthy Start have been developed and will soon be finalised. Currently, Social Marketing Gateway (SMG) have delivered 8/12 MECC bespoke sessions. A MECC training session will be delivered to GPDQ, Healthy Hearts & the Barnet Public Health Smoking Cessation team in September 2023. SMG are planning to deliver MECC training to the Barnet Food Hub & Health Champions in Q4.</p> <p>The MECC project plan and communications plan have been revised and shared with the steering group. Propose to revise completion date for P3 Implementation Plan</p>
Key Area 1	Agree and Deliver Food Plan for Barnet	Consultant in Public Health	Sep-22	Jul-24	On target to be achieved by target date	<p>Work continues to be on target, Implementation Plan and Food Partnership and Food Hub continues. A food plan co-ordinator has started, and work on the School Food Improvement Plan continues. The Food Partnership Summit is taking place in October 2023, with a particular area of interest by the partnership identified as local community food growing.</p>
Key Area 1	Ensure that the two Superzones in Grahame Park and Edgware are delivered, and the impact is tracked	Public Health Strategist	Aug-22	Dec-23	On target to be achieved by target date	<p>Work continues to be on target. Action Plans are close to finalisation, and will be shared at the end of the project.</p>

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Key Area 2	Reduce the risk of vaccine preventable diseases	Barnet Flu and Immunisation Steering Group/Public Health Consultant	Sep-21	Sep-25	On target to be achieved by target date	This work continues to be on target. - Community Vaccine Champions programme is coming to an end, with a celebration event in September 2023, and opportunities for future work with the VCS being explored. - Work on preparing and promoting Flu and Childhood Immunisations continues. Of particular focus is Measles vaccination, Phase 2 of the Polio catch up programme, and also preparation for Flu/Covid winter season (which will be brought forward)
Key Area 2	Implement the Corporate Parenting Strategy 2021-23	Director - Children's Social Care, Family Services	Aug-21	Aug-23	Completed	The strategy lifespan and actions have been completed
Key Area 2	Develop updated Corporate Parenting Strategy for 2023-25	Director - Children's Social Care, Family Services	May-23	Oct-23	On target to be achieved by target date	Strategy is currently being developed with Barnet on Point, Children in Care Council and partners, and is on track to be finalised by the due date.
Key Area 2	Develop the Children and Young People's Plan for 2023 - 2027	Executive Director, Children's Services	Dec-23	Jun-23	Completed	The final plan was approved in early Summer 2023, and is being put into action. Link: https://www.barnet.gov.uk/children-and-families/barnet-children-and-young-people-plan
Key Area 2	Deliver the Cardiovascular Disease (CVD) Prevention Programme, and track its impact	Public Health Strategist/Integrated Care Partnership (ICP)	Sep-22	Dec-24	On target to be achieved by target date	The CVD Task and finish Group continues to meet, chaired by PH Consultant, and the programme continues to be reviewed to ensure the most effective strategic approach is used to steer the action plan and programme. Programmes delivered include Healthy Hearts Peer Supporters; Community Health Screenings/NHS Health Checks; and trialling hypertension case finding in conjunction with a surgery/pharmacy. Progress with the programme is due to come to Health and Wellbeing Board in January 2024
Key Area 2	Work with partners and ICP on increasing the number of residents accessing social prescribing as well as increasing the range of organisations and sectors that can make referrals	Senior Public Health Strategist	Jul-22	Sep-25	On target to be achieved by target date	Social Prescribing continues to be developed across the borough. We are also trialling Social Prescribing for children and families in one part of Barnet, as part of the Early Help offer for children, young people and families, and we are going to extend this service until March 2024.
Key Area 2	Improving children's oral hygiene across the borough through the Barnet Young Brushers Programme	Children's Joint Commissioner working with the community provider	Aug-21	Mar-23	On target to be achieved by target date	Due to NCL Inequalities Funding coming to an end, the Young Brushers Programme has been disbanded as a standalone entity, but its work has now been incorporated into a Oral Health Partnership team. Overall, feedback was positive from parents who engaged with the programme, with 39 settings reached by the end of the programme, and 359 families engaging in the programme over the past year, primarily in deprived areas. Propose that this action is replaced with one focussing on the Oral Health Action Plan.

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Key Area 2	Develop the Healthy Start programme – ensuring access to adequate and healthy food	Health Improvement Officer, LBB	Mar-22	Jan-24	On target to be achieved by target date	There is continued promotion of Healthy Start at forums, roadshows and via Make Every Contact Count (MECC) factsheets and conversations. An extended vitamin programme for refugee and asylum seeker families is in place with promotion and signposting to local children centres. Healthy Start leaflets have been translated into common languages and this has been shared. Data on families in the hotels is collected every 8 weeks and surplus supply will be taken by S4H HVs to children centres. Uptake figure for May 2024 is 52% for Barnet (compared to England average of 66%), which is 2% higher than the last figure reported to Board in May 2023. Recently released postcode data continues to help to guide promotion. Work is governed by the Healthy Start Working Group, which has been reinstated and will next meet in 2023.
Key Area 2	Implement Resilient Schools Plan for 2022-23, to improve children's mental health	Resilient Schools Manager, LBB	Sep-22	Aug-23	Completed	The first offer of the Resilient Schools Programme has been made to Mill Hill High School, taking the number of schools involved in the programme up to 82. Digital Resilience Resource packs have been completed and 2 Sets of Papyrus suicide prevention offered. Mindfulness training completed and evaluation to be completed. Digital Resilience Campaign has completed its soft launches during June and July. Peer champion scheme and online Mental Health Awareness training for staff to support pupils are both out to tender currently, ahead of the Resilient Schools 2023-24 programme.
Key Area 2	Deliver the Suicide Prevention Plan for children, young people and adults for 2022-23	Senior Public Health Strategist	Jul-22	Jul-23	Completed	Progress on the Prevention Plan will be reported to the Health and Wellbeing Board in September, alongside the plan for the Suicide Prevention Partnership for the coming year.
Key Area 3	Work with the ICB and wider partnership to develop the Integrated Care Strategy for North Central London	Health and Wellbeing Board Membership	Oct-22	Mar-23	Completed	Integrated Care Strategy was approved by the Integrated Care System group on 6 April 2023. Link: https://nclhealthandcare.org.uk/wp-content/uploads/2023/05/PH-IC-Strategy-V.Final-long-version.pdf

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Key Area 3	Develop aligned intervention pathways with the ICP for CYP	Assistant Director of Commissioning - Family Services	Sep-21	Sep-25	On target to be achieved by target date	<p>The CYP Mental Health and Wellbeing Board is now fully established with members from all provider trusts. Work is ongoing to enhance join up across the system and on pathways. Things being worked on include:</p> <ul style="list-style-type: none"> •Sharing of performance data between services to establish the gaps and challenges •A task and finish group led by the Royal Free London and Barnet, Enfield and Haringey to begin exploring a joint pathway for ADHD and autism diagnosis for under 7s •Parent carer involvement to enhance the Waiting Room developed by T&P <p>The establishment of the Community Services Delivery Group has been delayed. Resource from the Borough Partnership has now been allocated to support this group and the aim is to have agreed membership, ToR and first meeting by end of Q3. The remit of this group is to implement the ICB Community Services Review outcomes and to have overview of the delivery of community health services at a local level, including the priorities agreed by the Borough Partnership.</p> <p>Work on the autism pathway has been delayed but will be back on track with resource allocated from the Borough Partnership to drive this forward. The next steps are confirm the provision for diagnosis for children under 7 with the ICB and to establish a working group linking with the RFL and BEH.</p> <p>Additional recurring investment into the Children’s Integrated Therapies services from the LA (BELS) and ICB of circa £500K. Work is ongoing between the ICB, Whittington, BELS and parent carers to establish the priorities for the</p>
Key Area 3	Collaborate to develop a Healthy Aging pilot in one neighbourhood of BBP as demonstration of whole system approach to healthy aging.	Barnet Borough Partnership	Sep-22	Sep-23	Delayed achievement by target date	<p>Progress has been picked up on this action. Steering Group is established and underway. Referrals are increasing into the Frailty MDT, and all recruitment has been successful. Scoping conversations with communities on the WHO Age Friendly Communities framework has started, and an early draft Dementia Strategy action plan has been developed and is currently being finalised with partners. Propose that finish date is moved to September 2024 in the next version of the JHWBS implementation plan.</p>
Key Area 2	Ongoing implementation of Champion role to respond to longer term impacts of COVID and focus on wider health priority topics in Barnet.	Senior Public Health Programme Manager	Jul-22	Mar-24	On target to be achieved by target date	<p>Health Champions programme continues to be delivered. Transition has been made to focus on wider health priority topics - vaccination and primarily Mental Health. As of the end of June 2023, there are currently 294 Health Champions in Barnet (slight decrease of 2% from 300 in March 2023). 9 of these champions have completed the advanced Mental Health training.</p>

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Key Area 3	Develop a narrative on reducing health inequalities as an integrated approach within the Council and wider partnership	Barnet Borough Partnership	Sep-22	Aug-23	Completed	The Annual Director of Public Health report (which focussed on Health Inequalities) was produced and presented to Health and Wellbeing Board in May 2023. Recommendations for strategy and delivery have been incorporated into the Phase 3 Action Plan for the Joint Health and Wellbeing Strategy, as well as theme specific plans.
Key Area 3	Refresh Substance Misuse Needs Assessment and Strategy	Public Health Strategist	Sep-22	Apr-23	Completed	This was presented to Health and Wellbeing Board in July 2023.
Key Area 3	Integrate our data to provide longitudinal view of the patient to support direct patient care and population health management	LBB/CCG	Sep-21	Sep-25	On target to be achieved by target date	HealthIntent continues to be developed and access rolled out across NCL. Applicable information from EMIS, Royal Free London, Moorfields Eye Hospital, Barnet, Enfield, Haringey Mental Health, Central & North West London, Royal National Orthopaedic Hospital, Whittington Acute, Whittington Community and North Middx University Hospital will now be returned in the six registries of COPD, Atrial Fibrillation, Diabetes, physical health checks for people with Serious Mental Illness, Cancer Care and Learning Disability. There was a short outage of HealthIntent updates during late August/early September 2023, but this is now fixed.
Key Area 3	Further develop our digital offer to support prevention and provide timely accessible care, including risk monitoring	Public Health Strategist	Sep-22	Sep-23	On target to be achieved by target date	The NCL Care Home Digital Programme continues to be delivered in Barnet. Health and Wellbeing Board received a report in January 2023 on the programme, and positive outcomes continue to be recorded.
Key Area 3	Address inequalities in access to digital services	Assistant Director - Resident Experience & Digital, LBB	Sep-21	Sep-25	On target to be achieved by target date	The borough wide programme continues. April - July 2023 activity includes: <ul style="list-style-type: none"> - 64 unique visits to workshops held to upskill and build online confidence - 64 SIM cards distributed with free data allowance - 91 reconditioned laptops distributed in partnership with 2cond Chance, and a further 14 reconditions laptops shared via BOOST - 39 residents and 6 community spaces provided with free of charge Community Fibre internet connections - 22 Digital Champions who work with residents and community organisations
Key Area 3	Develop a new carers and young carers strategy	Improvement Consultant ASC	Aug-22	Apr-23	Completed	Carers and Young Carers strategy has been co-produced and agreed. Final document also came to Health and Wellbeing Board in March 2023. Link to final strategy document https://barnetcarers.org/wp-content/uploads/2023/08/023748-BC3741-Barnet-ASC-Young-carer-strategy-DIGITAL-Reduced.pdf

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Key Area 3	Develop integrated pathways around CVD	Primary & Secondary Care	Sep-21	Sep-23	Has/will not been achieved	NCL Stroke and Prevention Network has not met, and there are no current plans to meet. Therefore, an updated on the main workstreams in this area has not been able to be attained. This includes preventative and management pathways including BP @ Home; CVD/Stroke clinical pathway review; and roll out of Community Pharmacy Hypertension Advanced Service.
Key Area 3	Increase range of services participating in MDTs and rolling out model across all areas	LBB/CCG	Sep-21	Sep-25	On target to be achieved by target date	The Age Well (Frailty) MDT continues to deliver, with a Locally Commissioned Service (LCS) to support GP engagement launched in November 2022. 45 out of 50 GP Practices have signed up to the LCS and the model is successfully operating with referral rates from single figures in August 2022 to 46 in January this year - a total of 110 referrals to date. Teams are fully staffed, with the service enhanced by 2 Admiral nurses working in Barnet as part of a pilot funded in part by Training Hub bid to Dementia UK (DUK). It's an NCL wide pilot but currently based in Barnet due to higher need. The Paediatric MDT is currently running in 4 out of 6 PCNs. An NCL-wide evaluation of the Paeds MDTs took place in Q4. The attending clinicians were asked to fill out a self-rated survey to measure the success of the MDTs being conducted in their retrospective PCNs. These results were collated and presented at NCL level at the Integrated Paediatric Service Stocktake.
Key Area 3	Embed prevention in PCN work through use of population health management on Long Term Conditions	LBB/CCG	Sep-21	Sep-25	On target to be achieved by target date	This is still on target, with the Practice Readiness period currently underway, and the new Service Specification to start from 1st October 2023. Outcomes framework has been developed and agreed to ensure implementation of the LTC is monitored locally and across NCL.
Key Area 3	Audit materials used to ensure that they are accessible in terms of channels, ease of language and translated languages	Public Health Communications Lead	Sep-22	May-23	Completed	New Barnet Health microsite to be launched early September, with a review of communication materials for easy of language - https://yourhealthbarnet.org/ . We will continue to review the website and public facing portals in response to feedback as they are used.
Key Area 3	Implement a strategic framework and action plan to respond to the needs of the homeless population	Public Health Strategist	Sep-22	Apr-23	Completed	The Homeless Health delivery plan has been updated, guided by a steering group that meets monthly. This forms part of the wider Barnet Homelessness Strategy, and will be presented as part of the Homes and Health Deep Dive at Health and Wellbeing Board in September 2023.